

Balance Sheets (Consolidated)

(Millions of Yen)

	2001/9	2001/12	2002/3	2002/6	2002/9	2002/12	2003/3	2003/6	2003/9	2003/12	2004/3	2004/6	2004/9	2004/12	2005/3	2005/6	2005/9	2005/12	2006/3	2006/6	2006/9	2006/12	2007/3	2007/6	2007/9	2007/12	2008/3
Assets																											
Current Assets																											
Cash and Deposits	709	6,450	7,341	8,131	14,535	16,607	23,215	21,210	24,291	28,439	39,643	40,251	50,730	54,565	68,992	53,365	71,542	78,025	98,038	48,900	50,801	51,461	75,212	55,373	86,897	81,907	113,027
Accounts Receivable	3,435	2,654	4,942	6,718	7,043	8,774	11,034	8,586	9,576	11,122	12,847	14,127	15,718	18,108	18,293	18,884	19,665	22,386	25,213	26,415	27,014	27,842	30,244	28,372	30,003	34,535	36,831
Inventory	833	998	6	7	10	6	14	9	33	71	48	44	74	47	180	167	132	118	165	119	118	119	173	147	151	149	240
Foreign exchange dealings cash segregated as deposits for customers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Tax Assets	184	184	373	373	468	468	1,004	1,004	832	823	1,850	1,151	1,345	1,278	2,233	1,669	2,565	2,598	3,472	2,233	3,113	2,901	4,344	3,210	3,735	3,215	4,305
Other Current Assets	4,976	566	2,435	621	558	472	507	673	917	1,580	2,070	2,033	1,440	2,651	4,075	5,942	7,148	8,212	7,104	8,372	7,675	7,884	7,645	8,783	11,700	12,516	12,000
Allowance for Doubtful Accounts	(38)	(38)	(46)	(23)	(169)	(213)	(290)	(266)	(372)	(515)	(733)	(811)	(999)	(1,207)	(1,364)	(1,378)	(1,577)	(1,795)	(1,805)	(2,195)	(2,382)	(2,188)	(2,299)	(2,455)	(2,430)	(2,341)	(2,095)
Total Current Assets	10,102	10,816	15,053	15,829	22,447	26,116	35,485	31,217	35,277	41,521	55,726	56,796	68,308	75,444	92,410	78,651	99,476	109,546	132,188	83,845	86,340	88,020	115,320	93,431	130,058	129,983	164,310
Fixed Assets																											
Property and Equipment																											
Buildings and Structures	354	343	326	329	327	313	1,494	1,214	1,239	1,189	1,328	1,333	1,486	1,670	1,597	1,624	1,584	1,571	1,518	1,714	1,560	1,490	3,483	3,378	3,451	3,415	3,175
Machinery and Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tools, Furniture and Fixtures	2,874	3,104	2,933	3,210	3,382	3,646	4,321	5,151	5,901	6,215	6,746	7,569	8,956	9,967	10,095	10,730	10,883	11,631	12,414	12,467	12,769	12,687	13,004	12,829	12,930	12,822	13,394
Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Property and Equipment	-	-	-	-	-	784	-	-	-	0	0	0	0	0	182	51	56	45	82	88	152	390	62	32	36	49	53
Total Property and Equipment	3,228	3,448	3,259	3,540	3,709	4,744	5,816	6,365	7,140	7,405	8,075	8,903	10,442	11,637	11,875	12,406	12,525	13,248	14,015	14,270	14,482	14,568	16,551	16,240	16,418	16,287	16,623
Intangible Fixed Assets																											
Software	155	443	474	666	744	768	702	721	851	1,104	1,281	1,761	2,413	2,931	3,733	4,135	5,144	6,417	7,545	8,145	9,119	9,779	10,589	10,798	11,130	11,339	11,247
Goodwill	768	903	806	725	645	564	99	83	66	399	352	428	367	1,917	1,807	1,765	1,509	3,567	4,128	4,359	4,035	3,695	4,061	3,687	5,238	4,765	2,525
Other Intangibles	2	4	4	5	9	9	9	9	9	11	12	12	12	26	22	21	20	22	28	28	27	32	33	32	32	31	30
Total Intangible Fixed Assets	927	1,351	1,285	1,398	1,399	1,342	811	814	927	1,514	1,646	2,203	2,792	4,875	5,563	5,922	6,675	10,008	11,702	12,532	13,181	13,507	14,684	14,518	16,401	16,137	13,803
Investments and Others																											
Investment Securities	9,011	10,512	8,209	7,282	5,337	3,658	3,195	3,740	7,357	7,954	9,194	10,689	10,417	9,716	13,946	26,922	27,538	29,278	28,700	146,024	166,505	165,304	162,192	165,856	161,301	163,807	163,922
Long Term Receivable - Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Tax Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	6	16	32	27	116	-	127	1,173	1,853	2,990	3,411	3,858	3,755	3,898
Others	1,499	1,501	1,410	1,415	1,438	2,268	2,474	2,137	7,661	7,643	7,821	7,825	8,416	7,414	6,481	5,921	5,097	4,054	4,389	4,903	4,260	4,316	6,712	5,984	7,064	7,041	7,120
Allowance for Doubtful Accounts	-	-	-	-	(9)	(9)	(8)	(8)	(52)	(52)	(53)	(83)	(90)	(74)	(50)	(9)	(26)	(22)	(21)	(22)	(22)	(22)	(23)	(23)	(2)	(2)	(18)
Total Investments and Others	10,510	12,014	9,619	8,697	6,766	5,917	5,660	5,868	14,965	15,545	16,962	18,430	18,743	17,062	20,393	32,867	32,637	33,427	33,067	151,033	171,917	171,451	171,871	175,228	172,222	174,602	174,922
Total Fixed Assets	14,666	16,814	14,165	13,636	11,876	12,004	12,288	13,048	23,033	24,464	26,683	29,537	31,978	33,575	37,833	51,196	51,838	56,684	58,785	177,837	199,581	199,527	203,107	205,987	205,041	207,026	205,349
Total Assets	24,769	27,631	29,218	29,465	34,323	38,121	47,774	44,266	58,311	65,986	82,410	86,333	100,287	109,019	130,244	129,847	151,314	166,230	190,974	261,682	285,922	287,547	318,428	299,419	335,100	337,010	369,660

(Millions of Yen)

	2001/9	2001/12	2002/3	2002/6	2002/9	2002/12	2003/3	2003/6	2003/9	2003/12	2004/3	2004/6	2004/9	2004/12	2005/3	2005/6	2005/9	2005/12	2006/3	2006/6	2006/9	2006/12	2007/3	2007/6	2007/9	2007/12	2008/3
Liabilities																											
Current Liabilities																											
Accounts Payable—Trade	1,728	1,347	1,111	1,581	1,812	2,458	3,697	542	515	558	636	604	834	1,312	1,228	1,299	1,146	2,652	889	761	802	840	1,022	915	3,713	6,308	6,620
Short-term Borrowings	-	-	-	-	-	-	-	-	-	-	400	436	204	193	319	349	239	232	208	20,168	20,199	20,120	20,120	20,120	20,120	20,120	20,000
Accounts Payable—Other	1,822	1,209	1,164	1,478	2,062	2,451	3,405	3,348	3,573	3,645	4,181	5,236	7,087	7,035	7,618	7,916	10,216	11,236	12,418	10,072	11,222	11,648	13,345	10,888	16,162	12,873	13,744
Income Taxes Payable	1,780	1,808	3,760	1,734	4,251	4,491	8,505	3,511	6,709	5,859	11,688	4,948	10,663	8,363	16,676	7,284	16,242	12,836	23,484	9,355	21,070	14,874	28,371	11,429	24,756	14,026	29,154
Provision for Yahoo! Points	-	-	-	-	-	-	-	-	-	-	-	20	280	477	703	934	1,158	1,336	1,432	1,536	1,796	2,065	2,173	2,148	2,210	2,292	
Foreign exchange dealings deposits from customers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Current Liabilities	487	649	875	735	1,119	1,255	1,558	1,281	1,789	2,430	2,655	2,296	2,332	4,193	5,243	5,414	5,086	6,670	7,151	7,766	8,322	10,710	11,106	11,249	12,697	17,759	17,164
Total Current Liabilities	5,817	5,014	6,911	5,529	9,246	10,656	17,167	8,684	12,587	12,493	19,563	13,523	21,142	21,379	31,564	22,967	33,865	34,787	45,489	49,558	63,152	59,990	76,032	56,776	79,598	73,299	88,976
Long-term Liabilities																											
Long-term Borrowings	-	-	-	-	-	-	-	-	-	-	79	79	79	43	43	43	70	30	60,090	60,070	50,000	50,000	40,000	40,000	40,000	30,000	30,000
Other Long-term Liabilities	2,169	3,139	2,023	1,800	886	388	54	172	1,760	2,300	2,772	3,407	2,421	1,882	2,115	2,650	2,130	2,193	1,632	830	9	10	10	10	9	10	10
Total Long-term Liabilities	2,169	3,139	2,023	1,800	886	388	54	172	1,760	2,300	2,772	3,486	2,500	1,962	2,158	2,693	2,173	2,264	1,663	60,921	60,079	50,010	50,010	40,010	40,009	30,010	30,010
Total Liabilities																											

Balance Sheets (Consolidated)

(Millions of Yen)

	2008/6	2008/9	2008/12	2009/3	2009/6	2009/9	2009/12	2010/3	2010/6	2010/9	2010/12	2011/3	2011/6	2011/9	2011/12	2012/3	2012/6	2012/9	2012/12	2013/3	2013/6	2013/9	2013/12
Assets																							
Current Assets																							
Cash and Deposits	66,698	76,769	74,891	36,996	52,409	90,255	99,307	139,238	103,241	136,290	147,574	188,687	175,266	213,155	216,267	257,268	215,143	256,155	268,203	414,086	395,750	448,215	429,974
Accounts Receivable	34,192	34,071	33,907	34,825	33,540	33,542	35,829	37,391	34,491	33,315	36,137	36,945	33,719	34,651	41,448	45,222	42,313	45,515	52,217	55,939	51,948	53,653	56,583
Inventory	192	190	194	257	222	209	198	201	192	159	159	158	170	117	146	135	114	149	145	163	142	132	132
Foreign exchange dealings cash segregated as deposits for customers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	68,451	70,928	73,475	77,644
Deferred Tax Assets	2,584	3,628	2,918	3,600	4,021	5,359	5,432	6,687	4,048	5,209	4,135	5,522	3,325	4,777	4,440	4,639	3,224	4,540	4,594	7,397	4,723	6,144	4,580
Other Current Assets	12,981	14,181	17,119	17,169	16,779	15,929	22,967	21,279	47,452	21,660	26,996	22,807	26,570	24,400	30,737	151,348	149,234	141,398	148,493	31,626	40,890	36,680	43,505
Allowance for Doubtful Accounts	(1,749)	(1,527)	(1,493)	(1,458)	(1,371)	(1,365)	(1,432)	(1,455)	(1,514)	(1,514)	(1,574)	(1,570)	(1,520)	(1,486)	(1,546)	(1,610)	(1,461)	(1,458)	(1,632)	(1,563)	(1,317)	(1,277)	(1,324)
Total Current Assets	114,899	127,314	127,537	91,390	105,602	143,931	162,301	203,342	187,912	195,121	213,428	252,550	237,532	275,617	291,493	457,004	408,569	446,300	472,021	576,102	563,066	617,023	611,096
Fixed Assets																							
Property and Equipment																							
Buildings and Structures	3,066	2,943	3,000	6,217	6,969	6,833	6,797	6,631	7,088	7,120	6,944	6,806	7,019	6,942	8,171	8,230	8,627	8,669	11,334	11,088	13,421	13,248	15,741
Machinery and Equipment	-	-	-	4,734	5,696	5,697	5,776	5,702	5,907	5,965	6,074	5,980	5,877	5,833	7,661	7,565	9,156	8,981	10,877	10,748	11,800	11,538	12,461
Tools, Furniture and Fixtures	13,292	13,197	12,314	11,101	10,451	9,824	9,223	9,220	9,410	9,104	9,480	10,179	11,039	10,657	11,985	12,483	12,784	12,848	12,934	13,020	14,250	13,872	15,924
Land	-	-	-	5,001	5,001	5,001	5,001	5,002	5,002	5,002	5,002	5,425	5,425	5,425	5,425	5,425	5,425	5,425	5,425	5,425	5,425	5,425	5,425
Other Property and Equipment	32	17	19	2,129	145	196	205	562	420	499	316	466	661	3,439	295	809	923	1,581	934	4,896	702	712	3
Total Property and Equipment	16,391	16,157	15,333	29,184	28,264	27,553	27,004	27,120	27,828	27,692	27,817	28,859	30,023	32,298	33,539	34,513	36,918	37,505	41,506	45,179	45,601	44,798	49,555
Intangible Fixed Assets																							
Software	11,638	12,040	12,052	12,200	11,981	11,390	10,806	10,026	9,683	9,276	9,206	9,410	9,717	10,100	10,280	11,095	10,926	11,052	11,360	12,003	12,522	12,609	13,546
Goodwill	2,940	2,302	2,458	6,423	5,622	5,038	4,841	4,896	4,686	5,174	4,734	1,349	1,241	1,132	1,024	591	752	2,845	4,034	11,914	10,652	11,754	10,838
Other Intangibles	29	188	56	56	55	54	30	28	27	27	435	416	403	389	376	363	389	377	408	4,907	4,695	4,943	4,712
Total Intangible Fixed Assets	14,608	14,531	14,567	18,680	17,659	16,483	15,678	14,950	14,396	14,478	14,376	11,176	11,361	11,622	11,681	12,050	12,068	14,275	15,803	28,824	27,870	29,307	29,098
Investments and Others																							
Investment Securities	161,684	161,831	161,160	157,891	158,055	157,632	157,408	159,993	160,776	162,513	163,874	43,035	42,424	42,017	41,111	42,754	76,188	77,925	78,242	80,913	80,294	80,768	85,803
Long Term Receivable - Other	-	-	-	-	-	-	-	-	-	-	-	122,646	122,646	123,580	123,580	2,943	2,943	2,943	2,262	2,262	2,262	2,262	2,262
Deferred Tax Assets	4,750	5,203	5,377	7,248	7,121	7,395	7,210	6,313	7,359	7,399	6,264	6,667	6,744	6,297	5,991	5,407	5,510	5,196	5,288	2,781	4,304	4,112	3,631
Others	6,216	6,005	6,456	7,269	6,701	6,657	6,692	6,615	6,613	6,416	6,444	6,965	7,442	8,008	8,375	7,370	7,587	7,639	7,812	7,290	7,256	7,267	7,455
Allowance for Doubtful Accounts	(42)	(56)	(57)	(114)	(129)	(145)	(145)	(72)	(74)	(72)	(47)	(155)	(118)	(119)	(120)	(23)	(21)	(22)	(23)	(42)	(24)	(25)	(18)
Total Investments and Others	172,608	172,984	172,936	172,295	171,748	171,539	171,166	172,849	174,674	176,256	176,535	179,159	179,138	179,786	178,938	58,453	92,207	93,682	93,582	93,204	94,093	94,385	99,134
Total Fixed Assets	203,608	203,674	202,838	220,160	217,672	215,575	213,848	214,920	216,899	218,427	218,729	219,194	220,523	223,707	224,159	105,017	141,194	145,463	150,893	167,209	167,565	168,490	177,789
Total Assets	318,507	330,988	330,375	311,551	323,274	359,507	376,150	418,262	404,812	413,548	432,158	471,745	458,056	499,324	515,653	562,022	549,763	591,763	622,915	743,311	730,631	785,514	788,885

(Millions of Yen)

	2008/6	2008/9	2008/12	2009/3	2009/6	2009/9	2009/12	2010/3	2010/6	2010/9	2010/12	2011/3	2011/6	2011/9	2011/12	2012/3	2012/6	2012/9	2012/12	2013/3	2013/6	2013/9	2013/12
Liabilities																							
Current Liabilities																							
Accounts Payable—Trade	4,797	5,272	5,062	5,329	5,847	6,373	7,006	7,502	6,884	6,165	6,067	7,124	7,158	7,708	5,720	6,640	7,901	10,089	7,597	10,970	13,884	15,295	9,316
Short-term Borrowings	20,020	20,020	20,020	20,000	20,000	20,000	10,000	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Accounts Payable—Other	16,933	10,696	11,237	13,718	11,100	10,467	11,762	13,099	12,163	13,280	15,103	15,585	13,962	15,469	15,970	16,915	16,564	14,830	16,673	21,655	16,549	18,957	22,200
Income Taxes Payable	12,313	27,449	13,648	3,286	13,735	30,116	30,845	47,107	37,635	29,501	15,132	33,407	13,354	31,336	16,084	34,765	15,200	33,258	19,903	42,255	18,577	39,134	22,094
Provision for Yahoo! Points	2,396	2,469	2,531	2,767	3,113	3,352	3,742	3,919	3,964	3,977	3,846	3,591	3,721	3,869	4,163	4,102	4,040	4,004	4,410	4,262	4,108	3,133	3,157
Foreign exchange dealings deposits from customers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	72,485	80,991	82,669	84,533
Other Current Liabilities	17,409	16,498	21,030	19,612	20,232	19,464	24,859	23,940	25,107	22,965	28,787	24,287	27,203	24,257	31,056	28,560	29,137	25,758	34,212	37,460	34,347	33,102	43,057
Total Current Liabilities	73,870	82,405	73,529	64,713	74,030	89,773	88,217	105,569	85,755	75,891	68,938	83,997	65,400	82,641	72,995	90,985	72,844	87,940	82,796	189,088	168,458	192,293	184,360
Long-term Liabilities																							
Long-term Borrowings	20,000	20,000	10,000	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Long-term Liabilities	11	92	143	367	359	320	294	419	2,438	2,404	2,294	2,642	2,696	2,671	2,685	2,736	3,401	2,820	2,866	2,957	2,942	2,925	2,947
Total Long-term Liabilities	20,011	20,092	10,143	10,367	359	320	294	419	2,438	2,404	2,294	2,642	2,696	2,671	2,685	2,736	3,401	2,820	2,866	2,957	2,942		